		PROXY		
Thousand and		ORG BİRA VE MALT SANA		441
make proposals in line with Assembly meeting of Türk 7 of Kemalpaşa Caddesi No:2: The Attorney's(*); Name Surname/ Trade Name TR ID Number/ Tax ID Num (*) Foreign attorneys should A) SCOPE OF REPRESEN	n the views I expre Tuborg Bira ve Mal 58 Işıkkent Bornov e: nber, Trade Registe submit the equival NTATIVE POWE	ess herein below and sign the t Sanayii A.Ş. that will convert and Number and MERSIS (each tinformation mentioned ab	xy authorized to represent me e required papers at the Ordinene on 30 July 2024, at 11:00 a Central Registration System) Nove. f the options (a), (b) or (c) in the contract of the options (b) or (c) in the contract of the options (c) in the contract of the options (d), (e) or (e) in the contract of the options (a), (b) or (c) in the contract of the options (d), (e) or (e) in the contract of the options (d), (e) or (e) in the contract of the options (d), (e) or (e) in the contract of the options (d), (e) or (e) in the contract of the options (d), (e) or (e) in the contract of the options (d), (e) or (e) in the contract of the options (d), (e) or (e) in the options (e) in t	nary General at the address Number:
sections 1 and 2. 1. About the agenda items	of General Assem	bly meeting;		
a) The attorney is authorized to vote according to his/her opinion.				
b) The attorney is authorized to vote on proposals of the attorney partnership management.				
c) The attorney is authorized to vote in accordance with the following instructions stated in the table.				
	ks the "Reject" be	ox, then he/she should write	should mark "Accept" or " the dissenting opinion to be	
Agenda items (*)	Accept	Reject	Dissenting Opinior	ì
1. 2.				
3.				
be made to enable them vo	te by proxy.	-	esolution, necessary arrangen	
a) The attorney is authorized to vote according to his/her opinion.				
b) The attorney is not authorized to vote in these matters.				
		items in accordance with the		
stated herein.	(S; The special inst	ructions (if there is any) to be	given by the shareholder to the	attorney are

- B) The shareholder specifies the shares to be represented by the attorney by choosing one of the following.
- 1. I hereby confirm that the attorney represents the shares specified in detail as follows:
- a) Order and Serial:*
- b) Number / Group:**
- c) Amount-Nominal Value:
- ç) Share with voting power or not:
- d) Bearer-Registered:*
- e) Ratio of the total shares/voting rights of the shareholder:
- * Such information is not required for the shares which are followed up electronically.
- **For the shares which are followed up electronically, information related to the group will be given instead of number.
- 2. I hereby confirm that the attorney represents all my shares on the list, prepared by MKK (Central Registry Agency) the day before the Meeting, concerning the shareholders who could attend the General Assembly Meeting.

NAME SURNAME OR TITLE OF THE SHAREHOLDER (*)

TR ID Number/ Tax ID Number, Trade Register and Number and MERSIS (Central Registration System) Number: Address:

(*)Foreign attorneys should submit the equivalent information mentioned above.

SIGNATURE